



Shell has been named
No.1 Global Lubricants Supplier
for the 20th year in a row
by Kline & Co.¹



First to market premium lubricants manufactured from natural gas in 100+ countries²

Network of technology centres with 300+ R&D scientists in USA, China, Germany, India and Japan



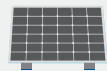
World-class lubricants supply chain investing to meet market demand³

31 Blending plants **11** Grease plants **6** GTL base oil storage hubs **3** Base oil plants

Strong network of **1500 distributors** and **85 macro-distributors**



Utilising renewable electricity in our operations⁴ and developing products for the future



Renewable Energy



Low Viscosity Engine oil⁵



Shell Recharge Fluids for EVs

Shell Immersion Cooling Fluid
Cooling Fluids for Data centres

Shell PANOLIN **Shell MIDEL**
Products with readily biodegradable components



Industrial

Shell Tellus Shell Gadus Shell Omala

Partner of choice of many global companies

STELLANTIS



GEELY



KOMATSU



SCANIA



CNH



Consumer Automotive

Shell HELIX Shell ADVANCE Shell PENNZOIL



FERRARI INNOVATION PARTNER



Technical Partner



Premium Technology Partner



Motorsport



TEAM PENSKE

Expert technical services save customers millions of dollars a year⁶

Shell LubeAnalyst
Shell LubeCoach
Shell LubeExpert

Allied RELIABILITY
Shell Lube Optimiser
Shell Lube Advisor

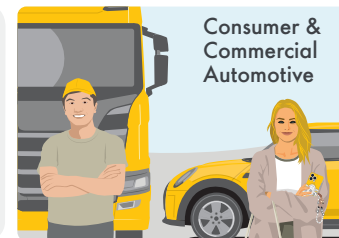
Digital and Field Services for B2B and B2C customers

Shell LubeMatch

Shell Remote Sense

Shell ADVANTAGE

Shell LubeAnalyst



Consumer & Commercial Automotive



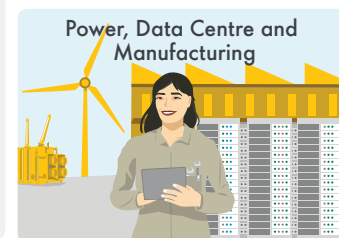
Agriculture & Life Sciences



Construction



Mining



Power, Data Centre and Manufacturing

Source 1: Kline & Company 2026, 24th Edition Global Lubricants: Market Analysis and Assessment 2026

Source 2: Based on Gas-to-Liquid technology and marketed on Shell Pure Plus Technology

Source 3: Including JVs and non-operated assets

Source 4: In 2025, >50% of our imported electricity was directly from solar installations, green power contracts, or indirectly using renewable energy credits (RECs)

Source 5: Shell Helix Ultra 0W Fully Synthetic Motor Oils offer up to 4% fuel savings and reduced CO₂ footprint accordingly

Source 6: Based on reported customer savings from 2009-2022